	U.S. Army Corps of Engineers (USACE) CONSTRUCTION CONTRACT COMPLIANCE CHECKLIST The proponent agency is CECT-P.								
Sol	icitation Number So	blicitation Number	d Value of Acquisition						
	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments				
	Provide brief description to all "no" responses,	explaining how regulatory/p documentat		nts are achieve	d within the solicitation/supporting				
Ма	rket Research		-						
1.	Are the final solicitation and all amendments in PCF and marked final? (FAR 4.803(a)(8))								
2.	Was the RFP signed by a Contracting Officer? (UAI 5101.603-3-100(b)								
3.	If a pre-proposal conference, site visit or other exchange with industry was held prior to receipt of bids/proposals, are the minutes/Sign-in from that exchange included in the Paperless Contract File (PCF)? (FAR 4.801, 15.201(c)(8) and EP 715-1-7 Para 4-7)								
4.	Was an Independent Government Estimate (IGE) received prior to receipt of bids/ proposals? If not, did the proposal remain unopened until the IGE was received? (FAR 36.605(a) UAI 5107.9002and EP 715-1-7 Para 4-10))								
5.	Does the IGE conform to the requirements of UAI Appendix 36-1, UAI 5107.9002and UAI Attachment 3? a) Narrative explaining how developed b) Identification of reference material c) Certification of Independence d) All amendments acknowledged e) Title and signature of preparer and date prepared (orig. & rev) f) Review and approval by authorized individuals?								

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
6.	Does the IGE include profit based on an alternate structured approach to the weighted guidelines method (except projects funded with a Civil Works appropriation)? (FAR 15.404-4(b) DFARs 215.404-4 (c)(2)(c), UAI 5115.404-4, 5115.404-73, 5136.205-100 and 5136.205-101)				
7.	If competition was expected but only 1 bid/ proposal was received, did the PCO cancel or re-solicit for an additional period of at least 30 days? (<i>DFARS 214.404-1(2), 215.371-</i>				
8.	Were any late bids/proposals received and does the file include a statement by the PCO, and reviewed for legal sufficiency, as to whether the bid/proposal was considered with the supporting rationale? (<i>FAR 15.208(f) and UAI 5101.602-2-90 (c)(1)</i>				
9.	Does the file include an abstract of bids/ proposals approved by the PCO? <i>(FAR</i> <i>4.803(a)(10)</i>				
10.	Does the file contain all bids/proposals received, together with any revisions? (<i>FAR 4.803(a)(10))</i>				
11.	If the total price, or the price of any CLIN is much lower than the IGE or other bids/ proposals (generally more than 15% below), or if the PCO has other reasons to suspect a mistake in bid may have occurred, did the PCO request the bidder/offeror to verify its bid/ proposal? (FAR 14.407-3(g)(1), FAR 15.508)				
12.	IFB: If bids were rejected for any reason, or the solicitation cancelled after bid opening, is the required determination and approval in the file along with evidence of legal review? (FAR 14.404, DFARS 214.404-1 and UAI 5101.602-2-90(c)(15)				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
		SOURCE SELECTION &	NEGOTIATION	J	
Sou	rce Selection (Competitive Negotiation)				
13.	Does the file contain signed Source Selection Non-Disclosure Agreements for members of the Source Selection Team? (<i>DoD Source</i> <i>Selection Procedures</i> (<i>DoD SSP</i>) Para 1.4.1.2.6and UAI 5115.300-100(c))				
14.	If an Organizational Conflict of Interest was identified, does the contract file explain the measures taken to reduce/eliminate the potential conflict and is there evidence that the situation was resolved? ((DoD Source Selection Procedures (DoD SSP) Para 1.4.1.2.6, FAR 9.504, 9.505 and 9.506)				
15.	Was the source selection conducted IAW the approved Source Selection Plan (SSP) and criteria specified in the solicitation? ((DoD Source Selection Procedures (DoD SSP) Para 1.4.2.2.1				
16.	Was the Source Selection Evaluation Board (SSEB) Report(s) fully documented and consistent with the SSP/Solicitation? (DoD SSP and Army Source Selection Supplement (AS3) Chapter 3)				
17.	For cost type contracts, was a cost realism analysis completed to determine the probable cost of performance of each offeror and was it addressed in the cost evaluation document(s)? (FAR 15.305(a)(1), DoD SSP Chapter 3.1 and AS3 Chapter 3)				
18.	If discussions were held, was the Competitive Range Determination documented and does it provide supporting rationale and basis for the determination? (FAR 15.306(c)(1), DoD SSP Chapter 3.4 and AS3 Para 3.5)				
19.	If the SSA is other than the PCO, did the SSA approve the PCO's competitive range determination? (AFARS 5115.306(c), DoD SSP Para 3.4. and AS3 Para 3.5)				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
20.	Was the competitive range determination reviewed for legal sufficiency? (UAI 5101.602-2-90)				
21.	Was the appropriate notice of exclusion from the competitive range provided promptly to the eliminated offerors? (<i>FAR 15.306(c)(3) and 15.503(a)(1)</i>)				
22.	Does the file include a Pre-negotiation Objective Memorandum approved by the PCO prior to opening discussions? (FAR 15.406-1 and AS3 Para 3.5				
23.	Does the exchange record support that meaningful discussions were conducted with all offerors in the competitive range? (FAR 15.306(d), DoD SSP Para 3.5.4 and AS3 Para 3.5)				
24.	Were final proposal revisions requested at the conclusion of discussions and was a common due date given to all offerors in the competitive range? (FAR15.307(b), DoD SSP 3.5.1)				
25.	Was the Source Selection Decision made by the appointed SSA, derived from a comparative assessment of proposals with the source selection criteria, demonstrate independent and prudent business judgment, and demonstrate fully supported and logical rationale that the decision is the best value to the Government? (<i>FAR 15.308, DoD SSP (Para 3.8 and 3.9)</i> <i>and /AS3 Para 3.8</i>)				
26.	If the best value proposal is other than the lowest-priced proposal, does the Source Selection Decision Document (SSDD) explicitly justify the benefits of the non-cost strengths within higher rated proposal warrant the additional price premium? (DoD SSP para 3.9.2)				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
27.	If the best value proposal is other than the lowest-priced, highest technically rated proposal, did the SSA state the benefits and advantages the Government anticipates to gain and why it's in the Government's best interest to expend additional funds to obtain them <i>(DoD SSP para 3.9)</i>				
28.	Does the file include evidence of legal review of the SSDD for actions >\$500K, or otherwise IAW local policy? (<i>AFARS 5101.602-2-90, UAI</i> <i>5101.602-2-90, DoD SSP para 3.10.1</i>)				
29.	Were any comments for revision to the SSDD made as a result of legal review and, if so, were the revisions made for all matters relating to legal sufficiency? (AFARS 5101.602-2-90(c))				
30.	Does the file contain evidence of adequate cost or price analysis, contain clear rationale for reasonableness of all price elements, and include a statement by the PCO that the price is fair and reasonable? (<i>FAR 15.406-3(a)(11)</i>)				
31.	If competition was expected, but only 1 bid/offer was received, was the PCO able to make a fair and reasonable determination using the price analysis techniques in FAR and was the determination approved at least one level above the PCO? (FAR 15.404-1(a), 15.404-1(b), 15.403-1(c)(1)(ii), DFARS 215.371-1(a) and 215.371-3(b)(1)) NOTE: If the answer is no, follow-on questions are contained in the Non-Competitive section of the checklist				
32.	Does the file include requests for pre-award debriefings, and if so, is there documentation that those debriefs have been conducted or scheduled to be conducted as post-award debriefs? (FAR 15.505, 15.506, DoD SSP para 3.11, AS3 Appendix A)				
33.	Were there any pre-award protests, and if so, were they resolved and the documentation in the file? (FAR 33.1, AFARS 5133.1 and UAI 5133.1)				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
	/Proposal Evaluation and Negotiation n-Competitive)				
34.	If the action was an 8(a) sole source was an agency offer, SBA acceptance and SBA award notification placed in the file? (DFARS 219.8 and number 6 under Section B. Responsibilities of the U.S. Department of Defense, Partnership Agreement Between The U.S. Small Business Administration and the U.S. Department of Defense)				
35.	If competition was expected but only 1 bid/ proposal was received and the price could not be determined to be fair and reasonable, (e.g. was not in line with the IGE) did the PCO request cost or pricing data, and if the proposal exceeded the Truth in Negotiations Act (TINA) threshold), were the data Certified? (<i>DFARS</i> 214.404-1(2) and 215.371-3(b)(2)(i))				
36.	For Civil Works contracts, ensure the contract price did not exceed the Government Estimate by more than 25%. If so, it should not be awarded. In the event and approval is attained for this action a separate determination of price fair & reasonableness is required. (UAI 5136.205-100).				
37.	For Military Construction Contracts, Award of a contract for military construction shall be approved by the Center Director/District Commander when the lowest qualifying bid/ proposal exceeds the Government's estimate by more than 15%. Installation Commander or designee approval shall be obtained prior to award of a contract if the proposed contract price exceeds the authorized amount on the project authorization document. <i>A separate determination of price fair & reasonableness is required in addition to approval. UAI 5136.205-101</i>)				
38.	If an audit was requested, is the request along with the audit report in the file, and were the results taken into consideration when developing the pre-negotiation objectives? (FAR 15.404-2(a), DFARS/PGI 215.404-2(a), PGI 215.404-2, and EP 715-1-7 Para 4-12b.)				
39.	If cost reimbursement, was a determination that the contractor's Accounting System is adequate addressed in the audit? (FAR 16.301-3(a)(3))				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
40.	Was a fact-finding session required prior to negotiations (proposal incomplete and/or significantly over the IGE) and was it properly documented? (FAR 15.406-1(a) and EP 715-1-7 Para 4-11)				
41.	Was cost and price analysis performed and documented in sufficient detail to develop negotiation objectives and strategies to achieve the desired objectives? (FAR 15.404-1(b) and (c), EP 715-1-7 Para 4-12, 4-13c.(1) and App AA)				
42.	Was a technical analysis of the judgmental items in the proposal conducted, and documented in sufficient detail to develop negotiation objectives and strategies to achieve the desired objectives? (FAR 15.404-1(e), EP 715-1-7 Para 4-12) & Ap AA)				
43.	Were Pre-negotiation Objectives (POM) in sufficient detail to facilitate negotiation of a fair and reasonable price? (FAR 15.406-1, DFARS/ PGI 215.406-1, AFARS 5115.406-1, and EP 715-1-7 para 4-12)				
44.	Was the Pre-negotiation Objectives Memorandum (POM) approved by the PCO prior to entering negotiations? (FAR 15.406-1(b), AFARS 5115.406-1(1), , and EP 715-1-7 Para 4-12c.(1))				
Pos	t Negotiation				
45.	Is the Price Negotiation Memorandum (PNM) complete, contain all the required items, and in sufficient detail to determine how each of the issues in the POM were addressed and resolved? (FAR 15.406-3, DFARS/PGI 215.406-3, AFARS 5115.406-3 and EP 715-1-7 Para 4-16)				
	If not, what is missing or inadequately addressed?				
46.	If the contractor proposed Facilities Capital Cost of Money does the PNM address whether or not the rate is acceptable? <i>(FAR 31.205-10)</i>				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
47.	If competition was expected but only 1 bid/ proposal was received were negotiations held? If so, is the final negotiated price less than the contractor's initial bid/proposal? (<i>DFARS</i> 215.371-3(b)(2)(ii))				
48.	Does the PNM contain a determination by the PCO that the negotiated price is fair and reasonable? (<i>FAR 15.406-3(a)(11)</i>)				
49.	Was a Certificate of Current Cost or Pricing Data obtained, dated after the date of final price agreement or was an appropriate exception utilized? (FAR 15.406-2, DFARS 215.403)				
50.	Does the contractor's final proposal agree with the PNM and the award document?				
51.	If necessary, were the specifications/drawings, SOW/PWS revised as a result of negotiations and is the final specifications/ drawings, SOW/ PWS incorporated into the award?				
52.	If revisions were made to the IGE, does the file include documentation regarding those changes with updated review and approval signatures? (UDG Attachment 3 and UAI 5107.9002)				
53.	Were the approved pre-and post-negotiation noncompetitive business clearance documents uploaded into the Contract Business Analysis Repository? (PGI 215.406-3)				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
		AWARD DOCU	MENTS		
Cor	tract File				
54.	Does the file contain an approved and certified PR&C sufficient to fund the award amount? (FAR 32.702 and DFARS 232.702)				
55.	If the contract is to be incrementally funded, or subject to a Continuing Contracts clause, is the approved and certified PR&C sufficient to cover the amount reserved in the applicable clause? (FAR 32.703-1(b) and DFARS 232.703-1)				
56.	If the contract is incrementally funded, to include Continuing Contracts, has the PCO ensured that sufficient funds are allotted to the contract to cover the total amount payable to the contractor in the event further funds are not available and the contract has to be terminated for the convenience of the Government? (DFARS 232.704-70(c))				
57.	Does the file include the Authority to Award (MILCON projects) (<i>AR 420-1, Army Facility Management Para 4-36</i>)				
58.	Does the file contain the fully executed bid guarantee, or is there a waiver signed by the District/Center Contracting Chief (DCC/CCC)? (FAR 28.101-1(c))				
59.	Does the file include the required pre-award survey results, including verification of authorized representatives of the offeror, evidence that the PCO considered information in the Federal Awardee Performance and Integrity Information System (FAPIIS) and the PCO determination of responsibility? (FAR 9.103(b), 9.104-6 and 9.106-4)				
60.	For Cost Plus Award Fee (CPAF), does the contract file include an approved Award Fee Plan and has an Award Fee Determination Official (AFDO) been delegated and appointed? <i>(FAR 16.401)</i>				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
61.	Does the file contain documentation that the Representations and Certifications are complete and accurate? (FAR 4.1201(d))				
62.	Does the file contain documentation that the contractor is active in the System for Award Management (SAM) and is not included in SAM Exclusions? (FAR 4.1103 and 9.405). Please note: SAM should be checked 3 times (before issuance of RFP, after receipt of proposals and immediately prior to award).				
63.	If award is to a Large Business (>\$700K for services and \$1.5M for construction), has the approved Subcontracting Plan been concurred/ non-concurred by the Deputy for Small Business Programs and reviewed by the SBA Procurement Center Representative (PCR) and is the Subcontracting Plan evaluation in the file? <i>(FAR 19.704-9, AFARS App DD)</i>				
64.	Is the approved Subcontracting Plan consistent with the Small Business Participation Plan accepted under the technical proposal? <i>(FAR</i> <i>304(c)(3)(ii) and AS3 App E)</i>				
65.	If the small disadvantaged business subcontracting goal is less than five percent was approval obtained one level above the Contracting Officer and placed in the file? (DFARS 219.705-4(d)(i))				
66.	Was a copy of the award document sent to the Area Director, Office of Government Contracting? Was a copy of the subcontracting plan or a determination that there is no requirement for a subcontracting plan? (FAR 19.705-6(a) and (e))				
67.	If a contracting officer determines that a potentially successful small business contract offeror lacks certain elements of responsibility, including but not limited to capability, competency, capacity, credit, integrity, perseverance, tenacity and limitations on subcontracting did the contracting officer refer it to the SBA and place it in the contract file? (FAR 19.6 and DFARS/PGI 219.6)				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
68.	Has a J&A been processed and placed in the contract file and notify the contracting activity small business specialist for 8(a) sole source acquisitions that exceeds \$20 million? (FAR 6.303 and AFARS 5119.808-1)				
69.	Does the file contain a current Quality Assurance Surveillance Plan (QASP/QAP for A- E) (Mandatory when a COR is appointed (i.e. >SAT))? (FAR 46.102, UDG 5101.604), ER 1110-1-12 Change 2, Para 5-5 & ER 1180-1-6, Para 7)				
70.	If the contract is exempt from surveillance plan preparation and execution, is the PCOs justification/determination in the file? <i>(FAR</i> <i>46.401, 46.404 and DFARS 246.401)</i>				
71.	If the solicitation was competitive and set-aside for any type of small business (except 8(a)), was the Pre-Award Notice for Small Business Program issued, or is a written determination by the PCO based on urgency in the file? (FAR 15.503(a)(2)				
72.	Has notification of Unsuccessful Offerors been prepared and ready to be sent upon award of the contract? <i>(FAR 15.503)</i>				
73.	If this was an 8(a) competitive action was the 8(a) eligibility determination sent to the SBA? If a response was received was it filed? All correspondence to or from the SBA should be uploaded into PCF. (DFARS 219.8 and number 16 under Section B. Responsibilities of the U.S. Department of Defense, Partnership Agreement Between The U.S. Small Business Administration and the U.S. Department of Defense)				
74.	Were debriefings held within 5 days after receipt of the written request and the debriefings documented in the file? (FAR 15.506(a)(2) and (f))				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
75.	Are documents filed correctly in PCF? If not, what documents are misfiled, missing or unsigned? (UAI 4.802 (h) through (j)				
	Additional File Review Comments:				
76.					
Cor	ntract Documents				
77.	Has the PCO made a written delegation to the ACO with the appropriate authority and correct warrant level reflected? (UAI 5101.603-3-100(a) (1) Was a properly qualified and trained COR				
78.	appointed by the PCO via CORT, or does the file include documentation that the PCO will retain responsibility for contract oversight/ surveillance? (<i>DFARS/PGI 201.602-2, AFARS</i> <i>5101.602-2-91, UAI 1.604-100(b) and (d) UDG</i> <i>5101.604, UDG Attachment 2, and USACE</i> <i>OPORD 2012-53</i>)				
79.	Does the Award Letter include the Contracting Officer Authority Statement? <i>(UAI 5115.504))</i> 'Only a warranted Contracting Officer (either a Contracting Officer or an Administrative Contracting Officer (ACO)), acting within their appointed limits, has the authority to issue modifications or otherwise change the terms and conditions of this contract. If an individual other than the Contracting Officer attempts to make changes to the terms and conditions of this contract, you shall not proceed with the change and shall immediately notify the Contracting Officer. Proceeding with any work not authorized by the Contracting Officer will be at the Contractor's own risk."				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
80.	Are appropriate terms and conditions incorporated within the SF 1442 acceptance block (e.g. accepted final technical proposal, accepted betterments/proposal strengths, accepted CLINS, and the approved Subcontracting Plan (as applicable)? (SF 1442 and FAR 19.705-5(a)(5))				
81.	Is the current Davis Bacon and/or Service Contract Act wage decision(s) incorporated into the contract as of 10 days prior to bid opening or the date of contract award in the case of an RFP? (FAR 22.1012(b) and (c))				
82.	Have all amendments been incorporated into the award?(FAR 4.803)				
83.	If multiple awards are planned, and all firms share the same total capacity, does the contract include ordering instructions and describe how fair opportunity will be afforded? (FAR 16.505(b)(1)(ii))				
84.	If the contract includes information that is different than the latest signed proposal, as amended by the offeror's written correspondence, has the offeror signed the contract prior to signature by the PCO? (FAR 15.504(a))				
85.	Does the contract include Points of Contact for Performance Assessment Report and a schedule for the assessment(s)? (FAR 42.1503(a), AFARS 5142.1503(h)(2), UAI 42.1502-100, ER 415-1-17and EP 715-1-7 Chapter 6)				
86.	Has the Integrity Tool for SPS Validation Report been run, and all errors and warnings resolved or annotated as to why the warning(s) cannot be resolved?				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
87.	Has the Contract Action Report (CAR) been prepared and is it free of any apparent errors? (DFARS/PGI 204.602 and 204.606)				
88.	Is the NAICS Code consistent with the synopsis and solicitation and is the Product Service Code (PSC) on the CAR and in the SPS CLIN correct and consistent? (FAR 19.303 and DFARS 219.303)				
89.	Were the CAR "Recovered Materials/ Sustainability" and "Use of EPA Designated Products" data fields marked appropriately? Note: Ensure careful review of contract scope to determine if these data fields require a selection other than default "No Clauses Included and No Sustainability Included" (Not part of CAR Validation - Must be Manually Completed). Selection may be non-clause choices (i.e. "energy efficient," "environmentally preferable," etc.).				
90.	If the contract contains options not exercised at the time of award, is there a separate CLIN for each? (FAR 17.208(e))				
91.	If the contract does not evaluate the option at the time of award, did the PCO prepare a J&A prior to exercising the option? (AFARs 5117.206).				
92.	If the contract contains options, were they evaluated prior to award, or is a PCO determination, approved one level above the PCO that it is not in the Government's best interest to evaluate options? (FAR 17.206(b))				
93.	If the contract contains FAR 52.217-8, Option to Extend Services, is the 6-month option period priced and was it evaluated as part of the award decision? (AFARS 5117.206)				

	Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
94.	If the award documents contain options, are there management controls in place to ensure that notice will be provided to the contractor within the time period specified in the contract? (FAR 17.207(a))				
95.	If the construction cost exceeds \$700,000, was FAR clause 52.211-12 "liquidated Damages Construction Included. (FAR 211.503)				
96.	If the bid/proposal acceptance period is likely to expire prior to award, has the PCO requested all bidders/offerors in the competitive range to extend the time for acceptance of their bid or proposal? (FAR 14.404-1(d))				
97.	Does the file contain evidence of Legal Review for contract actions >\$500K and evidence that all comments have been adequately addressed? (AFARS 5101.602-2-90(c) and UAI 1.602-2-90)				
98.	For actions > \$7M, has Congressional Notification been prepositioned for release within the proper timeframe, to include coordination with Peer Review Endorser? (DFARS 205.303(a)(i))				
	PI			ES	
99.	Has the Contract Review Board (CRB) Peer Review been included in TAPS to include the projected date documents will be available in PCF? SharePoint site: https://cops.usace.army.mil/sites/CT/PED/DC/I/ Lists/TAPS/AllItems.aspx				
100	Has coordination with the appropriate Procurement Analyst (DCC/SCO) been completed for scheduling the CRB? (UAI 1.170-100(iii))				

Acquisition Planning	PCF Location	PCO Compliance	BOB PA Compliance	Resolution of Comments
Does the file contain the results from the 101. Solicitation Peer Review (SRB)? <i>(DFARS/PGI</i> 201.170-4)				
Were recommendations from the SRB made prior to issuance of the solicitation? If not, has the PCO coordinated with the Peer Review 102. Endorser the rationale for not making the recommended revisions? (AFARS 5101.170(b) (iii) PGI 201.170-4 (f))1)				
Has access to PCF been provided to the DCC/ 103. SCO or higher level peer review members? (PGI 201.170-4(d)				
Is there a scheduled date for uploading CRB lessons learned, best practices, systemic 104. issues, etc. to the Central Peer Review SharePoint Site? (UAI 5101.170(b)(iv)				

CONSTRUCTION							
CONTRACT COMPLIANCE CHECKLIST							
Solicitation Number		Contract Numl	ber			Estimated Value of Acquisition	
Project Description							
District Project Delivery Team:							
POC Na		Name				Title	
Contracting Officer							
Contract Specialist							
Project/Program Manager							
Office of Counsel							
Technical Representative							
Small Business							
Customer Representative							
Contracting Officer's Name			Date		Contracting Officer's Signature		
Procurement Analyst's Name			Date		Procurement A	urement Analyst's Signature	

Acronym Glossary

ACO - Administrative Contracting Officer	IDC - indefinite delivery contracts
A-E - Architect-Engineer	IDIQ; ID/IQ - Indefinite Delivery, Indefinite Quantity Contract
FARS - Army Federal Acquisition Regulation Supplement	IGCE - Independent Government Cost Estimate
AS3 - Army Source Selection Supplement	J&A - Justification and Approval
T/OPSEC - Anti-Terrorism Operations Security	LPTA - Lowest Price Technically Acceptable
3COES - Biddability, Constructability, Operability, Environmental and	MATOC - Multiple Award Task Order Contract
Sustainability	MILCON - Military Construction
30B - Business Oversight Branch	NAICS - North American Industry Classification System
CAR - Contract Action Report	OPORD - Operations Order
CCC - Center Contracting Chief	PA - Procurement Analyst
CCO - Chief of the Contracting Office	PCF - Procurement Contract File
CHESS - Computer Hardware, Enterprise Software and Solutions	PCO - Procurement Contracting Officer
CLINS - Contract Line Item Number	PNM - Price Negotiation Memorandum
COR - Contracting Officer's Representative	POM - Pre-negotiation Objectives Memorandum
CORT - Contracting Officer Representative Tracking Tool	QASP - Quality Assurance Surveillance Plan
CPAF - Cost Plus Award Fee	RCC - Regional Contracting Chief
CPARS - Contractor Performance Assessment Reporting System	RFP - Request for Proposals
CPIF - Cost Plus Incentive Fee	SAM - System for Award Management
CRB - Contract Review Board	SAT - Simplified Acquisition Threshold
CSE - Command Service Executive	SATOC - Single Award Task Order Contract
DCC - District Contracting Chief	SCO - Senior Contracting Official
D&Fs - Determination & Findings	SOW - Statement of Work
DFARS - Defense Federal Acquisition Regulation Supplement	SPS - DoD Standard Procurement System
DOC - Director of Contracting	SRB - Solicitation Review Board
DoD SSP - DoD Source Selection Procedures	SSA - Source Selection Authority
EVMS - Earned Value Management System	SSDD - Source Selection Decision Document
FAR - Federal Acquisition Regulation	TAPS - Time at SCO System
BO - Federal Business Opportunities	TINA - Truth in Negotiations Act
FP- Firm Fixed Price	UAI - USACE Acquisition Instruction
GFP - Government Furnished Property	UDG - USACE Desk Guide
ICA - Head of the Contracting Activity	